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21 July 1968

BEHAVIORAL PROGRAM

Cur training methods are based on modified operant conditioning techniques (as proposed by R.F. Shinner) combined with impute from ethological, ecological and other biological disciplines.

We have deviated from the classical and somewhat simplistic Shincerian and prelovian views because of our recognition of the complex nature and importance of the relationship between internal biological machanisms and external environmental factors. We recognize even the simplest conditional belavior is actually a more or less complicated behavioral chain or sequence.

Our approach to situations is one of engineering design rather than statistical experimental research. Experiments tend to be of the go—no go type, with fer subjects and with a subject acting as its own control. Requirements for data are kept to a minimum commensurate with enswering questions vital to the success of the mission. Cur engineering design is based on program goals, our knowledge of the animals in question, the anticipated environmental situation, degree of behavioral control required, equipment available and cost of time factors.

The training plan is tailored to fit the requirements of the engineering design. Critical aspects or probable problem areas of the proposed behavioral chain are identified and avenues of approach are initiated immediately. Problems of a critical nature we try to attack on more than one front simultaneously. The data requirements are included in the training plan.

Our training plan also includes milestones but the milestones seldom have dates attached. It is difficult to predict the "building rate" of behaviors, especially under the conditions of poor control of environmental factors such as might occur outside the laboratory. Training is a growth process and to push shead on a fixed schedule without maintaining a first behavioral base is an unwise practice and courts long-term disaster.

Page Two

Daily training programs are constructed for each snimal based on his previous record-particularly the previous day's record, but also using the earlier records of rate of progress, incidence of regression, health conditions, etc. Occasionally routine steps of progress such as increasing range a certain number of yards are sacrificed for increased accuracy of discrimination, polishing certain skilled terminal behaviors, correcting or extinguishing problem behaviors and the like.

Very little quantitative or qualitative experimental evidence exists on long chains of behavior such as are involved in the present project. There are little data available on extensibility of secondary reinforcement over along time periods of high effort tasks. The evidence available now, however slight it may be, must form the basis of our present design and we must gather the necessary data for future engineering designs. In view of the paucity of pertinent evidence a coryain amount of art, shill, evaluation and educated guess-work must be used in judging how far animals can be attested each day, when new stimulus situations can be introduced and when behavioral links can be dropped without disrupting the whole chain.

SPECIFICS:

From September through December of 1967, we enalysed the program goals and requirements.

The goals were to get the vehicle to a remote point and back again. A simple terminal behavior may be required. The guidance system must utilize the capabilities of an E F Link.

In our analysis, two areas seemed to be most critical and in need of investigation, development and selection of guidance methods and establishing a maximum range capability.

We proposed several approaches to the guidance problem, one of which was not directly compatible with the R F Link. We proposed to assess the efficacy of continuous information input systems and intermittant information inputs systems as well as compare positive information systems with negative information systems.

. Page Three

Once the system(s) of choice had been selected, we proposed to gather data on range extension. We were interested in biological factors such as attention span, physical endurance, total range and effect of different reinforcement schedules.

Once we had a sufficient amount of data to support that the system could possibly achieve the desired range we proposed to incorporate | | behaviors and attempt to achieve maximum range. Included at this time also would be the systems integration aspects.

The training protocol involves systematically increasing the complexity and skill level of the animal responses under the conditions of an expanding and frequently changing environment.

We conditioned the animals to search for targets and respond to the targets once they found them. We supplied auditory cues to the animals to aid them in their search for targets. We also attempted to train an animal without the use of targets but the results in comparison to the target situation were poor....

The auditory cues were a continuous signal when the animal was heading towards the proper target, a signal meaning turn to the left (target on left) and a signal meaning turn right (target on right). These signals were used in different cowbination for different animals depending on the particular approach in training. The basic approaches were: On course

Left/Right
On course--Left/Right

Whether the guidance signals were continuous or intermittant was another variable in our training scheme.

The initial training is accomplished with the relatively sterile confines of a small pen—essentially an oversized skinner box!

Once the behavior was established in the small pen we moved to a larger pen with a more complex environment and also introduced gate training and more extensive handling procedures.

By this method of continual environmental and behavioral expansion we moved the animals outside the compounds.

Page Four

The data kept during most of the training sessions were numbers of trials, positions and range of targets, number of correct choices, environmental factors

occusionally time per trial

| number of course corrections and, most importantly and at all times, a detailed record of polarioral observations.

13 March 1969

MEMORANDUM DOR:

TA:

...

. . .

SUBJECT:

Animal Studies Projects

REFERENCES:

12,

۲.

1. A recommendation for your approval is contained in paragraph

2. The program relating to the utilization of trained animals has provided useful information to the Currently the program involves the development of capability for [as the transport and vehicle, and the development of several cats for [evaluation as [vehicle. The work with [is circetly related to specific [re-currents, and it is planned that [will provide funds in the amount of [in FY 1970 for continuation and improvement of this trained animal capability.

3. Additional R & D support by

/would continue

i. I think a modest level of forward looking R & D activity designed to improve the guidance systems and operational unreatility of various animals should be maintained. I, therefore, necommend that you approve such a presearch effortier FY 1970.

19 December 1937

3.50 M 3.546 : Animal Programs

and I have completed a number of . meetings with representatives regarding the future of the animal programs. As you know, we were told that we could continue Project through FY 1998. Unfortunately this decision came after we budget by in order to meet the reduced the reduction required in FY 1956. This entire situation was discussed with

2. On the basis of the above, we presented a program to for their review which they felt was reasonable (see attached). You will note that the Agency will provide the additional will be deducted from (current budget).

will provide approximately in FY 1058 which includes all support for the dogs and cats and administrative funds for moultoring, travel, and consultation. They will fund the study and program management contracts which will be let after appropriate In FY 1969, bidding from

will pick up any of the remaining costs for Project and a considerable portion of the costs for Project are two cavests in this arrangement, however. The entire agreement will be null and void unless

A commence of the commence of

- The Agency agrees to act as technical monitor . for both programs, and
 - The Agency is willing to assume partial funding... provided suitable fensibility is proven by of Project 1 January 1959.

SUBJECT: Animal Programs

unless we direct them, but I also recognize your position with regard to the Director's statement about monitoring programs not directly in the Agency's interest. If the attached agreement is not receptable to the Agency, I recommend that we divorce ourselves entirely from all animal programs since I cannot, in good conscience, stretch the relationships that we have established with fover the years beyond this point. I think it would be wise if we discussed this matter, perhaps with the Director. If, on the other hand, this agreement is acceptable, I propose that we send a follow-up letter to the findicating our willingness to work with them as outlined.



AIMS AND OBJECTIVES

It is the intent of the Agency to fund projects from FY1968 funds as shown on the adjacent spread sheet. The is shown in breakdown form on the spread sheet. funding proposed, This procedure is suggested rather than asking to contribute during FY1968 because the Agency can fund through to January 1969 with funds that are presently available from FY1968. As of January 1969, however, we have no funds that we can commit. It is anticipated that with a successful series of demonstrations between now and January 1969 that we will go back to our management and request further funding for carrying on worthwhile tasks of this type. The reason it is felt that should be extended past June 30, 1968 is because of the lack of ability to give the program complete orientation until after the three month study program proposed by through the program management firm has been completed. Even if we could start at this point in time it would be the end of March before we could know what is really expected of the contractor. Therefore, it is felt that the contract should be continued from June 30, 1968 to January 1, 1969 in order to completely and effectively orient this program. The purpose of the FY1968 funding will be to examine the feasibility and practicability of the animal control, signalling, guidance, and location system proposed previously. In addition, it is felt that the proposal for should be undertaken at this time and we therefore propose to split the cost of this effort between and myself. We feel that this should be undertaken at this time in order to begin studying mechanisms, both animal and hardware, to be used and to do this covertly and in a nonattributable fashion. We also feel that as soon as possible we should undertake, at least on an in-house basis, a study, i.e., configurations, system characteristics, {characteristics, the like. Also, at the earliest possible time, we feel that we should undertake alternative study, i.e.,

It is proposed by and agreed to by the Agency that it would be highly desirable to acquire the services of a program management group who will be expected to respond to the government program manager and in addition, to conduct a three month study of the problems and ramifications which must be assorted in order to achieve an integrated program with usable products within a reasonable time period. The estimate in the contribution spread sheet for program management of for the initial period is based on a 50% figure of the total of that the Agency proposes to put into the effort area.

PROGRAM - ANIMAL STUDIES

AIMS AND OBJECTIVES

It is proposed that the program in the effort area be directed at the development of in dogs. These dogs would then be coupled from the external leads going to externally borne hardware which, in turn, would system to acquire infiltrators in communicate through the combat areas. Since, as shown on the spread sheet, the Agency has no in FY1968 or FY1969, it is proposed that the estimated cost of development of these animal vehicles as shown on the spread sheet. This would constitute the total contribution in FY1968 and it would be anticipated that unless drastic and unexpected change in Agency policy takes place, all the contribution for follow-on in FY1969 would have In addition to the development of the canine capability to be borne by outlined above, we would continue to do some small amount of work with felines to use them as testbeds for capabilities, and the like. This is highly desirable because of the much lower expense of utilizing cats as experimental vehicles for laboratory work than dogs. Details of the overall proposed work will be worked out by the Program Manager and/or an representative with the proposed prime contractor, In addition, if a program management firm is selected and retained \will be integrated into an overall program the work of area with the work outline for

AGENCY BUDGET PROPOSAL - ANIMAL STUDIES

Project Area

\$K-FY1968

\$K-FY1969

breakdown - FY1968 funds

CONTRIBUTION - FY1968&69

3 month study & program

funding

study and follow-on

(estimated)

Administrative funding

MEMORANDUM FOR:

100

i Status Report on Animal Programs

This memorandum contains a current status report " on the ias well as a request for a current - exprovation of requirements, technical modifications and iguidanco.

Background. You may recall that in 1903, in a memorandum to the Director recommended that the take over responsibility of and that It continue to develop animal systems which might carry out a number of useful

A).

| became settre in this area beginning in 1964; and in May 1965 in response to a rei(Attachment ... I provided you with a summary of our current programs and projects (Attachment B).

Current Status.

Technical fessibility was Project was specific demonstrated for this system approximately one year ago. how will be demonstrated in July of this year at which time these animals will entry out in the contract of the con

The requirements stem from and in part from who is jointly funding this program. There has been close collaboration with through the cours through the course of this program, and I have recently alerted through the dates the ithat a decision will be required as to the interest of the Hollowing the demonstrations. :

RELEASED ---- \$17-1-33----

111 114

SUBJECT: Status Report on Animal Programs

Studies. The use of for the emplaces mont of devices in under active investigation at this time. Results to date are quite encouraging although the se note of the second to a decision of the second seco usofulness. This program is being coordinated on a regular basis with I understand that going to provide us with pultable bardware for feating out this system.

Project

junder the direction of developed a number of gynteme. in cats [prototypes]. The animals' behavior is normal, the system is reliable and relatively inexpensive. A number of the cats are undergoing training at this time. Dogs can also be used in the same manner, are easier to train, but do not have A demonstration of these lwas provided for representatives of log 20 and 21 February. It is importent that we receive specific guidence from the eat this time before engaging in any follow on rection. I would like to request your assistance in nurveying : the various offices for specific technical requirements and modifications which would be animal systems.

Possible Options.

Cuts and dogs were originally chosen for study since they are common in most parts of the world. Although we have concestrated on jaystem, animela could be trained for a variety of other imissions,

> as a means of emplacing other devices, systems. However, current idevices, or no needs may diciate that amulier or larger animals be investigated for other kinds of missions.

b. You may wish to have us train these animals to 40 ... do other kinds of activities. The first the second

MEMORANDUM FOR:

SUBJECT:

Views on Trained Cats

/for

1. Our final examination of trained cats

for | use in the | convinced | convinced | use that the program would not lend itself in a practical | sense to our highly specialized needs. Repeated checks on the state of training and equipment showed us that it was indeed possible to train

locations; we were not able to visualize

use for this technique under conditions that

prevail

2. We have satisfied ourselves that it is indeed possible

This is in

itself a remarkable scientific achievement. Knowing that cats can indeed be trained to move short distances

we see no reason to believe

that a cat can not be similarly trained to approach

RELEASED SEP 1983

Again,

however, the environmental and security factors in using this technique in a real foreign situation force us to conclude that, for our purposes, it would not be practical.

3. The work done on this problem over the years reflects great credit on the personnel who guided it, particularly whose energy and imagination could be models for scientific pioneers.